

2022

APPENDICES

ANNUAL REPORT



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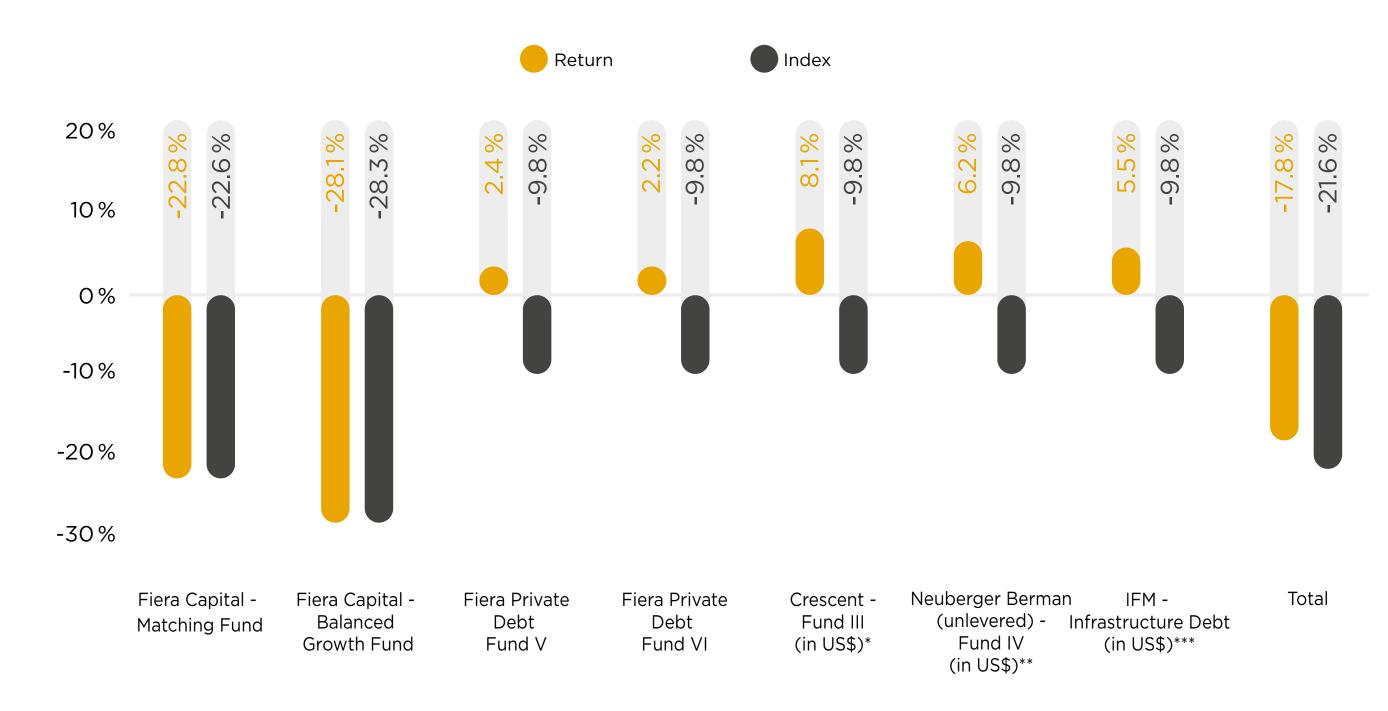
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INVESTMENT PERFORMANCE BY ASSET CLASS

A. FIXED INCOME SECURITIES

2022 was a year marked by high interest rates on all maturities driven by significant key rate hikes. High inflation prompted central banks to raise their key rates repeatedly throughout 2022. The Federal Reserve's key rate skyrocketed to a range of 4.25% to 4.50%, up from 0.00% to 0.25% at the start of the year. As for the Bank of Canada, it hiked its key rate from 0.25% to 4.25% throughout 2022.

FIXED INCOME SECURITIES PERFORMANCE IN 2022



^{*}Return of 16.7% in Canadian currency for 2022.

The fixed income portfolio posted a return of -3.4 %, with a subtracted value of 0.3% over the benchmark portfolio's return. The added value is mainly due to the outperformance by investment managers in private debt and alternative debt, which generally benefited from rising rates as a significant portion of the portfolios are floating rate funds. As for Canadian bonds, they help stabilize the Plan's financial situation. Thus, despite the negative yield on these bonds in 2022, rising interest rates also had the overall effect of improving the Plan's financial situation due to the decline in the value of the actuarial liabilities, which are also sensitive to rising interest rates.

As at December 31, 2022, fixed income investments were managed by Fiera Capital, IFM, Crescent and Neuberger Berman. Mandates for private debt were introduced in 2015 to improve the current income return of the portfolio. In 2022, assets were committed to Carlyle in corporate private debt. Capital deployment for amounts committed in recent years continued in 2022.

With assets of \$338.4M for the Master Trust, this asset category represents a target of 80% for the Matching Fund and 20% for the Balanced Growth Fund.

^{**}Return of 13.9% in Canadian currency for 2022.

^{***}Return of 11.9% in Canadian currency for 2022.

B. STOCK MARKETS

Foreign developed stock markets generated returns of approximately -12% in Canadian dollars. As for the Canadian market, it recorded returns of nearly -6 % in 2022.

As at December 31, 2022, equities accounted for 52.5% of the balanced growth fund's assets, including 14.5 % in Canadian equities, 23% in global large capitalization equities, 7.5% in global small capitalization equities and 7.5% in emerging market equities. The market value of equity investments represented close to 37% of the Plan's assets by year's end.

1. CANADIAN EQUITIES PERFORMANCE IN 2022

The S&P/TSX closed the year with a -5.8% return. In the Canadian market, returns varied by sector. Energy was the year's best-performing sector (31%). Health Care (-62%) was the lowest-performing sector of the year. This sector makes up less than 1% of the Canadian economy. The Information Technology sector posted the second-worst return (-52%), mainly due to Shopify's decline (-73%).

Canadian equities were managed by Fidelity as at December 31, 2022. The Master Trust's Canadian equities portfolio posted an overall return of -2.8%, with an added value of 3.0% over the benchmark index (S&P/TSX Composite). Despite the negative absolute return, the manager has protected the principal relative to the loss that would have occurred had the plan been invested on an index basis.

2. GLOBAL EQUITIES PERFORMANCE IN 2022

The Master Trust's global equities portfolio, mainly consisting of U.S., European and Asian equities, posted a return of -8.8% in Canadian dollars, with a 3.4% added value with respect to the benchmark index (MSCI World in Canadian dollars). Similar to Canadian equities, the selection of global equity investment managers, including the addition of Amundi, a manager with a more defensive approach selected in 2021 and whose tenure began in early 2022, provided capital protection in 2022 with a return in the range of 0%.

In 2022, the U.S. dollar appreciated against the Canadian dollar, thereby improving returns when converted into Canadian dollars. USD currency hedging is in place in a context of risk management. Due to the greenback losing ground against the Canadian dollar, currency hedging (see Section D) was detrimental to the year's total return.

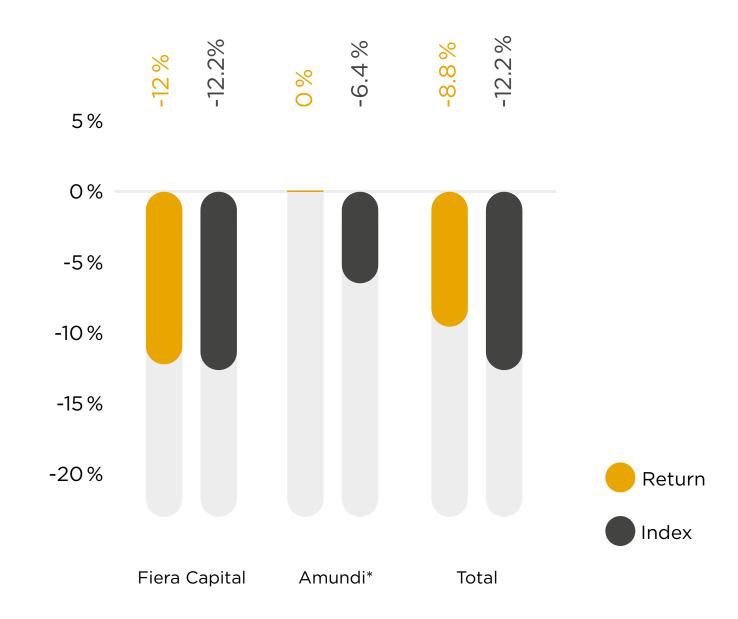
Global equities are managed by two investment managers. Fiera Capital's and Amundi's performance surpassed the benchmark index (MSCI World Index in Canadian dollars).

3. GLOBAL SMALL CAPITALIZATION EQUITIES PERFORMANCE IN 2022

Global small capitalization equities are managed by Mawer. In 2022, the manager generated a return of -16.3%, which is 3.5% below the benchmark index (MSCI World Small Cap net in Canadian dollars). The manager's subtracted value in 2022 positions them at the median of comparable managers. The manager adds value over longer periods (5 and 10 years).

4. EMERGING MARKET EQUITIES PERFORMANCE IN 2022

Emerging market equities are managed by JP Morgan. Emerging market equities generated a return of -22.7%, which is 8.4% below its benchmark index (MSCI Emerging Market net in Canadian dollars). JP Morgan is a conviction manager that, through its investment approach, may experience periods of higher subtracted value. That being said, the manager was met with in 2022 to explain their performance and is closely monitored by the Investment Committee. .



*Performance over the last nine months of 2022.

C. ALTERNATIVE INVESTMENTS IN ALTERNATIVE HIGH-YIELD DEBT, DIRECT REAL ESTATE AND INFRASTRUCTURE

High-yield alternative debt, real estate and infrastructure target exposure each represented 6%, 7% and 7% of the Matching Fund's assets respectively as at December 31, 2022, for a combined market value of \$69.3M. As for the Balanced Growth Fund, alternative high-yield debt, real estate and infrastructure target exposure represented 7.5%, 10% and 10% respectively, for a combined market value of \$147.6M.

1. ALTERNATIVE HIGH-YIELD DEBT INVESTMENT PERFORMANCE IN 2022

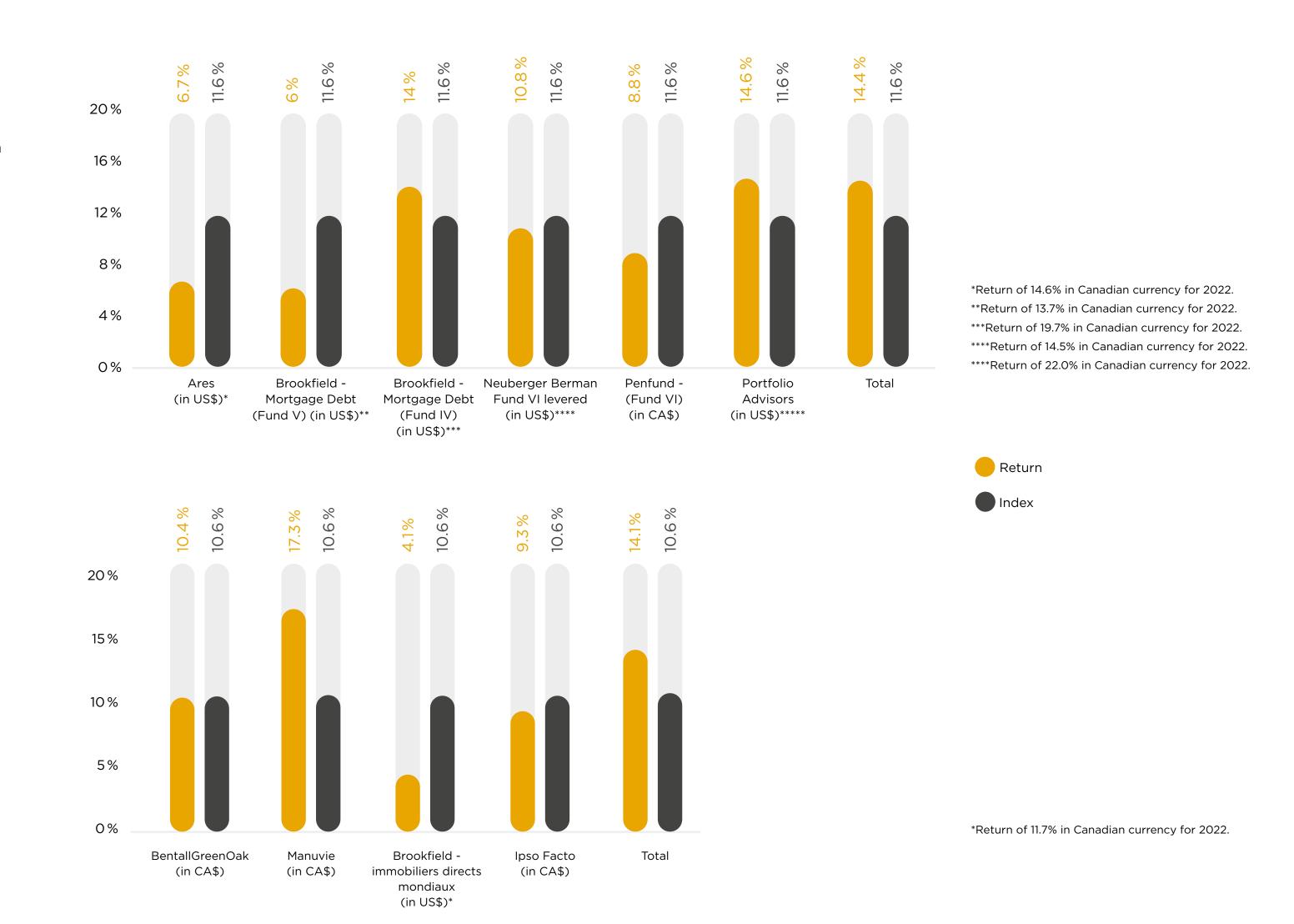
As at December 31, 2022, high yield alternative debt investments are managed by Ares (formerly AMP Capital), Brookfield, Neuberger Berman, Penfund, Portfolio Advisors and Crescent. In 2022, a decision was made to commit assets to Crescent and Barings to pursue the deployment strategy for this asset class. Finally, since the Crescent Credit Solution VIII and Penfund VII funds are in the early stages of development, the managers' performances are not yet representative and are therefore not presented.

Le rendement des placements en dette alternative à haut rendement en The performance of alternative high-yield debt investments in Canadian dollars was 14.4% in 2022, with a value added of 2.8% above the benchmark. The following table presents returns in local currencies for 2022. The benchmark index is the annual increase of CPI +5%; it should be noted a comparison of the performance of managers of similar approaches is also relevant in the short and medium term. As such, the Master Trust's alternative high-yield debt managers are performing well compared to their peers.

2. REAL ESTATE INVESTMENT PERFORMANCE IN 2022

As at December 31, 2022, real estate investments are managed by BentallGreenOak, Manulife, Brookfield, and Ipso Facto, and posted a return in Canadian dollars of 14.1% for 2022.

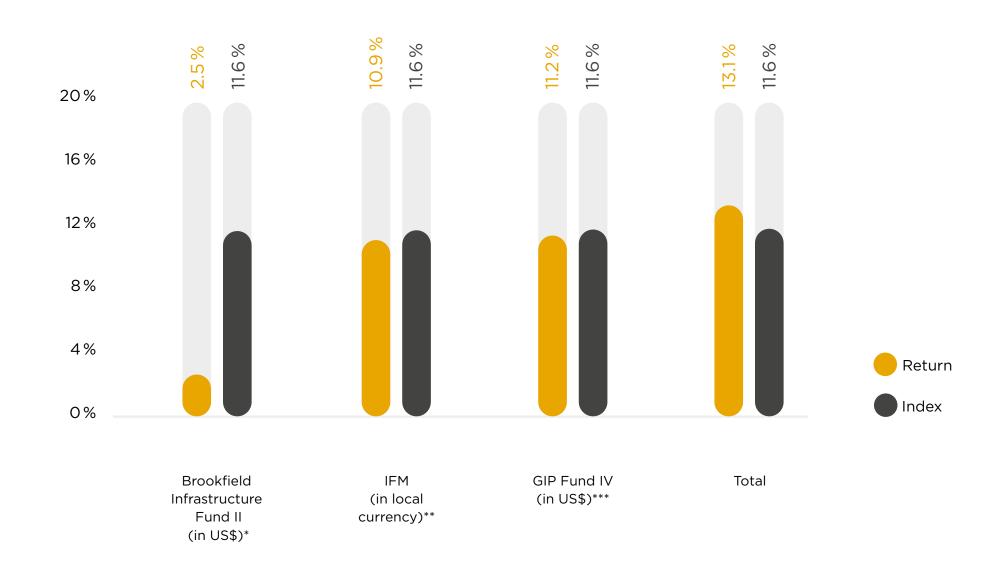
The following table presents returns in local currencies for 2022. The benchmark index is the annual increase of CPI +4%; it should be noted that manager performance comparison is also relevant in the short and medium term. As such, the Master Trust's real estate managers are performing well compared to their peers.



3. INFRASTRUCTURE INVESTMENT PERFORMANCE IN 2022

As at December 31, 2022, infrastructure investments are managed by Brookfield, IFM and GIP. Furthermore, to pursue the deployment in infrastructure strategies, additional assets were committed, including US\$10M in an impact fund aimed at reducing carbon emissions. Finally, as the Brookfield Global Transition Fund is in the early stages of development, the manager's performance is not yet representative and is therefore not presented.

The performance of infrastructure investments in Canadian dollars was 9.1% in 2022, with a value added of 6.9 % above the benchmark index. The following table presents returns in local currencies for 2022. The benchmark index is the annual increase in CPI +5%; it should be noted that manager performance comparison is also relevant in the short and medium term. As such, the Master Trust's infrastructure managers are performing well compared to their peers.



^{*}Return of 19.4% in Canadian currency for 2022.

D. IMPACT OF THE U.S. DOLLAR

The Master Trust is exposed to several currencies, including the U.S. dollar, which accounts for the largest exposure after the Canadian dollar. The total exposure used for hedging at the end of 2022 was US\$253 million. In order to manage the exchange rate variation risk between the U.S. and Canadian dollars for the Master Trust, a hedging strategy for a portion of U.S. dollar exposure is in place.

Currency hedging was maintained at 50% for 2022 and a dynamic hedging policy is maintained.

Throughout 2022, the Canadian dollar lost ground against the U.S. dollar from \$0.79 to \$0.74. Against the backdrop of an overall depreciation of the loonie, investments exposed to the U.S. dollar performed better when converted into Canadian dollars. That said, in this context, the hedging strategy of the U.S. dollar was detrimental to the overall returns (-1.1%).

Global equities include approximately 70% exposure to the U.S. dollar. Currency fluctuations improved global equity returns from -16% in local currencies to -12.2% when considering foreign currency exposure.

Several investments in global infrastructure and real estate are made in U.S. dollars and have been positively affected by the appreciation of the Canadian dollar. For example, Brookfield's return in global real estate of 4.2% in U.S. dollars is equal to 11.7% in Canadian dollars.

^{**} Return of 10.5% in Canadian currency for 2022

^{***} Return of 18.6% in Canadian currency for 2022.

FINANCIAL STATEMENTS OF THE PENSION FUND



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Independent Auditor's Report

To the members of the Pension Committee of Native Benefits Plan (Régime des Bénéfices Autochtone)

Opinion

We have audited the financial statements of the fund of Native Benefits Plan (Régime des Bénéfices Autochtone) (the "Plan"), which comprise the statement of net assets available for benefits as at December 31, 2022, and the statement of changes in net assets available for benefits for the year then ended, and notes to the financial statements of the fund, including a summary of significant accounting policies (collectively referred to as the "financial statements of the fund").

In our opinion, the accompanying financial statements of the fund present fairly, in all material respects, the net assets available for benefits of the Plan as at December 31, 2022, and the changes in its net assets available for benefits for the year then ended in accordance with the financial reporting provisions of Section 12 of the Pension Benefits Standards Act, 1985 (Canada).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements of the Fund section of our report. We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements of the fund in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Accounting

We draw attention to Note 2 to the financial statements of the fund, which describes the basis of accounting. The financial statements of the fund are prepared to assist the administrator of the Plan to meet the requirements of the Office of the Superintendent of Financial Institutions Canada. As a result, the financial statements of the fund may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements of the Fund

Management is responsible for the preparation and fair presentation of the financial statements of the fund in accordance with the financial reporting provisions of Section 12 of the Pension Benefits Standards Act, 1985 (Canada), and for such internal control as management determines is necessary to enable the preparation of financial statements of the fund that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the fund, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Plan's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements of the Fund

Our objectives are to obtain reasonable assurance about whether the financial statements of the fund as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements of the fund.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the fund, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements of the fund or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Plan to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the fund, including the disclosures, and whether the financial statements of the fund represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 5, 2023

Deloitte LLP'

¹ CPA auditor, public accountancy permit No. A130560

Native Benefits Plan

(Régime des Bénéfices Autochtone)

Statement of net assets available for benefits As at December 31, 2022

	Notes	2022	2021
		\$	\$
Assets			
Units held through the global trust and			
other investments	4	937,728,930	1,008,202,974
Accounts receivable	_		
Contributions receivable	5	2 440 420	1 002 400
Employees		2,449,420	1,982,490
Employers Accrued interest and dividends		4,144,533	3,231,569
	3	1,527,675	2,032,233
Accounts receivable - Related parties Sales taxes receivable	3	462,127	182,130 295,465
Other		426,233 19,139	11,138
Prepaid expenses		20,078	25,540
Fixed assets	8	196,995	189,194
Cash	O	3,610,471	3,454,985
Cusii		950,585,601	1,019,607,718
		330,303,001	1,015,007,710
Liabilities			
Current liabilities			
Accounts payable			
Benefits and refunds payable		7,629	122,885
Accounts payable and accrued liabilities		1,140,744	1,112,857
Related parties		· · · –	11,309
Current portion of long-term debt	9	10,000	10,000
		1,158,374	1,257,051
Long-term debt	9	6,667	16,667
		1,165,040	1,273,718
Net assets available for benefits		949,420,561	1,018,334,000

The accompanying notes and schedule are an integral part of the financial statements of the fund.

On behalf of the Pension Committee	
Daniel LAND	_, member
1)-05	
	_, member

Statement of changes in net assets available for benefits Year ended December 31, 2022

	Notes	2022	2021
		\$	\$
Increase in net assets Investment income from the units held through the global trust and other			
investments	4	(84,845,757)	78,257,312
Contributions Employees Employers Transfers from other plans and additional	5	18,165,284 33,031,278	15,507,241 28,116,189
contributions		3,143,308	3,524,243
Income – Validation of employer data Other income		35,319 303,375	18,286 149,482
outer meanic		(30,167,193)	125,572,753
Decrease in net assets			
Operating expenses (Schedule)		3,644,299	3,174,039
Investment management fees	11	2,544,174	2,819,766
Benefits paid Refunds and transfers		23,977,857	22,109,010
Cash refund		2,998,719	4,441,698
Refund to financial institutions		4,499,856	4,175,169
Transfers to other plans		1,081,341	352,392
		38,746,246	37,072,074
Net (decrease) increase in net assets Net assets available for benefits,		(68,913,439)	88,500,679
beginning of year		1,018,334,000	929,833,321
Net assets available for benefits, end of year		949,420,561	1,018,334,000

The accompanying notes and schedule are an integral part of the financial statements of the fund.

Notes to the financial statements of the fund

December 31, 2022

1. Description of the plan

The following description of Native Benefits Plan (Régime des Bénéfices Autochtone) (the "Plan") is a summary only. For more complete information, refer to the Plan Agreement.

General

The Plan offers to all participating employees a contributory defined benefit pension plan. The participants have the option to join one of the two types of plan offered, either Category 1 or Category 2. Each category provides two different rates depending on if the participant pays or not contributions to Retraite Québec or to Canada Pension Plan. Eligible employer is, generally, a native band or organization whose membership request has been accepted by the Pension Committee. In accordance with the Plan, contributions are paid by the employer or Indigenous Services Canada ("ISC") and the participants. The Plan is registered under the Pension Benefits Standards Act, 1985 (Canada), registration number 55865.

Funding policy

In accordance with the *Pension Benefits Standards Act, 1985* (Canada), the Plan sponsor must fund the benefits determined under the Plan. The determination of the value of these benefits is made on the basis of an annual actuarial valuation or according to the Pension Committee's approval (Note 5).

Normal retirement age

The normal retirement age is 65.

Service pension

A service pension is available based on the number of years of service paid into the plan multiplied by 1%% or 2%, depending on the plan type chosen, of the best five years' average salary. Only to the pension base of the first two plans, a temporary pension is paid up to 65 years old based on \$275 by the number of recognized years of service as at December 31, 2000.

Disability exemption

A disability exemption is available at any age with a minimum of six-month credited service for the two plans. The exemption is granted from 65 days of illness.

Survivor pension

A survivor pension is paid to the spouse of a deceased participant. The spouse will receive a pension equal to 60% of the calculated pension, plus an increase for each child up to a maximum of 100%. If there is no spouse, the value of acquired pension is payable to beneficiaries.

Benefit for optional or early retirement

Any participant to the two plans can take an optional retirement without reduction if he or she respects certain conditions. Furthermore, it is also possible to take an early retirement with reduction 10 years from the normal date on which he or she could have taken a retirement without reduction.

Notes to the financial statements of the fund

December 31, 2022

1. Description of the plan (continued)

Benefit and reimbursement in case of departure

A member who ceases to be an employee is entitled to redeem the value of these vested pension benefits. However, if the member is eligible to receive a pension, he or she may not obtain a refund, unless the pension is less than 4% of the maximum pensionable earnings or if the assets are transferred to another registered pension plan ("RPP").

Income taxes

The Plan is a registered pension trust as defined in the *Income Tax Act* and is not subject to income taxes.

Asset management entrusted to the global trust

Investments are expressed as the number of units held in the matching fund and in the balanced growth fund through the global trust. Each unit allows its holder to participate in the net assets and returns in the matching fund and the balanced growth fund through the global trust. The global trust was created with Fiducie Desjardins as its custodian of values in order to administer other pension plans within a shared structure.

2. Accounting policies

Basis of presentation

These financial statements of the fund have been prepared in accordance with the significant accounting policies set out below to comply with the accounting requirements prescribed by Section 12 of the *Pension Benefits Standards Act, 1985* (Canada). The basis of accounting used in these financial statements materially differs from Canadian accounting standards for pension plans because it does not include information with respect to pension obligations and related disclosures. Consequently, these financial statements do not purport to show the adequacy of the Plan's assets to meet its pension obligations.

The Plan has chosen to comply with Canadian accounting standards for private enterprises contained in Part II of the *CPA Canada Handbook* for accounting methods that do not concern its investment portfolio, as long as these standards do not conflict with the requirements of Section 4600.

Investments

Investments are accounted for at fair value. The variance between the fair value of investments and their carrying value at the beginning and at the end of the year is accounted for as *Investment income from the units held through the global trust and other investments.*

Other financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the Plan becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost with the exception of investments and derivative financial instruments. The fair value quote received from the bank counterparty is used as a proxy for the fair value of derivative financial instruments.

December 31, 2022

2. Accounting policies (continued)

Foreign currency translation

Monetary assets and liabilities in foreign currencies are translated in Canadian dollars at the exchange rate in effect at the end of the year. The elements of the changes in net assets available for benefits are translated at the exchange rate when the transactions occur. The gains or losses from the fluctuation of the exchange rate are accounted for in the statement of changes in net assets available for benefits under the *Investment income from the units held through the global trust and other investments* account.

Fixed assets

Fixed assets are recorded at cost in the statement of net assets available for benefits. Depreciation is calculated on the following basis, rates and term:

Office furniture and		
equipment	Declining balance	20%
Computer equipment	Declining balance	30%
Rolling stock	Declining balance	30%
Leasehold improvements	Straight-line	4 years

Impairment of long-lived assets

Long-lived assets such as fixed assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when the carrying value of a long-lived asset is not recoverable and exceeds the total undiscounted cash flows expected from the use and eventual disposition of the item. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value at the date of impairment.

Use of estimates

The preparation of financial statements of the fund requires management to make estimates that affect the amounts of assets and liabilities reported in the financial statements of the fund. Those estimates also affect the disclosure of contingencies at the date of the financial statements of the fund. The fair value of investments and the useful life of fixed assets are included among the major components of the financial statements of the fund requiring management to make estimates. Actual results could differ from those estimates.

3. Accounts receivable – Related parties

RBA Financial Group RBA Foundation First Nations Public Security Pension Plan

2022	2021
\$	\$
352,938	174,265
102,078	7,865
7,111	_
462,127	182,130

4. Units held through the global trust and other investments

The investment structure of the global trust was changed in 2018. The Plan's assets are now invested in two distinct funds created within the global trust: a matching fund and a balanced growth fund. Fiducie Desjardins has custody of the securities. Units held by the Plan in funds of the global trust are detailed as follows:

Matching fund (24 725 163.9236 units held representing 93.95%), (25 578 201,3619 units held in 2021 representing 94.00%)

Balanced growth fund (69 534 352.2317 units held representing 95.79%), (64 812 630,3557 units held in 2021 representing 95.91%)

2022	2021
\$	\$
231,974,490	282,216,487
	202/210/10/
703,743,773	723,975,820
935,718,263	1,006,192,307

The composition of the investments held by the Plan via the units held in the matching fund and the balanced growth fund through the global trust is as follows:

	2022	2021
	\$	\$
Cash held for investments	14,860,109	10,375,534
Money market	56,668	3,281,092
Canadian bonds (yield between 1.90% and 6.65%)	206,259,860	281,781,133
Bank loans	_	17,526,251
Private debt	102,252,849	58,283,353
Canadian shares	76,941,199	113,903,740
International shares	105,825,088	138,178,960
Foreign investment funds		
Global large cap funds	64,175,244	47,639,536
Global small cap funds	51,467,442	61,571,365
Emerging market funds	40,990,492	65,591,645
Alternative investments		
Real estate funds	132,093,490	120,348,261
Infrastructure funds	140,644,490	87,113,820
Foreign exchange contract (Note 13)	151,332	597,617
Global trust unit value	935,718,263	1,006,192,307
2,334 units of Investissement Premières Nations du		
Québec, limited partnership, representing 29.17%		
of outstanding units	2,010,667	2,010,667
	937,728,930	1,008,202,974

4. Units held through the global trust and other investments (continued)

Revenue generated by the composition of investments held by the Plan is as follows:

Revenues on investments Current period change in fair value of investments and gain on sale of investments
Change in value of investment in Investissement Premières Nations du Québec, limited partnership

2022	2021
\$	\$
6,105,797	19,779,777
(90,951,554)	58,477,535
(84,845,757)	78,257,313
_	_
(84,845,757)	78,257,312

5. Funding policy

Under the terms of the Plan, member participants' contributions for Category 1 are 4.60% or 6.25%, and 6.80% or 8.50% for Category 2. Employers must provide the necessary balance of funding based on actuarial valuations in order for benefits to be fully provided for upon the retirement of their member participants. When the salaries of member participants of certain employers are eligible for ISC contributions, the ISC contribution is paid directly to the Plan.

The employer's contribution has been maintained at 182.00% of the member participants' contributions. The most recent actuarial valuation of capitalization was carried out by Normandin Beaudry on January 1, 2022.

6. Capital management

The Plan's objective when managing capital is to guarantee the integral capitalization of the long-term benefits. The Plan manages its investments to generate a return making it possible to achieve this goal. The Pension Committee established an investment policy to guide the portfolio managers toward the realization of this objective.

An actuarial valuation must be filed with the authority of regulation at least every three years. If the Plan is overdrawn, an actuarial valuation including a plan of elimination of any deficit must be filed with the authority of regulation every year.

7. Related party transactions

The Plan charged resource utilization fees of \$990,493 (\$843,856 in 2021) to RBA Financial Group. He also billed a resource use fee to the Native Benefits Plan Foundation of \$40,229 (\$40,525 in 2021). These transactions are in the normal course of business and are measured at the exchange value.

7. Related party transactions (continued)

Entities related to the Plan are RBA Financial Group, First Nations Public Security Pension Plan and RBA Foundation. All activities of these entities are made on the premises of the Plan by the employees hired by the Plan. A portion of the expenses of the Plan is charged to RBA Financial Group, to First Nations Public Security Pension Plan and RBA Foundation. Expenses distributed to RBA Financial Group include compensation and benefits, rent, office supplies, telecommunications, translation and costs related with IT consultants and, for First Nations Public Security Pension Plan, a portion of fees related to actuaries, the Investment Committee, and performance analysis and asset management. For the Native Benefit Plan Foundation, the charges distributed include remuneration and social charges as well as rent.

8. Fixed assets

Office furniture
and equipment
Computer equipment
Rolling stock
Leasehold improvements

		2022	2021
Cost	Accumulated depreciation	Net book value	Net book value
\$	\$	\$	\$
290,100	229,912	60,188	48,416
448,118	341,290	106,828	108,287
61,476	43,552	17,924	25,605
85,368	73,313	12,055	6,886
885,062	688,067	196,995	189,194

9. Long-term debt

In 2021, the Plan received funding of \$40,000 consisting of a \$30,000 non-interest bearing loan (0%), payable in 36 equal and consecutive monthly payments, and a non-repayable contribution of \$10,000.

The capital payments required over the next two years are as follows:

\$

2023 10,000 2024 6,667

10. Commitments

Total commitment under an operating lease for premises is \$153,520 (\$186 575 in 2021). The term of the lease is postponed to December 31, 2023, instead of March 2023 and will be negotiated in October 2023. Minimum future payments under this contract over each of the next years are as follows:

\$

2023 153,520

Notes to the financial statements of the fund

December 31, 2022

10. Commitments (continued)

Under agreements with portfolio managers and a security custodian, the Plan has committed to pay management fees based on the fair value of the Plan's assets. Those agreements can be terminated upon a 30-day notice.

The Pension Committee is engaged through the global trust to invest some amounts in private investments through a call for capital. As at December 31, 2022, the following amounts remain to be called:

- \$2,400,000 in Partnership Ipso Facto VII;
- US\$13,600,000 in Brookfield Global Transition Fund;
- US\$22,500,000 in Brookfield Infrastructure Fund V;
- \$4,300,000 in Fiera Private Debt Fund VI;
- US\$13,100,000 in Crescent Fund CDL III;
- US\$11,100,000 in Crescent Fund CCS VIII;
- US\$16,100,000 in Brookfield Real Estate Finance Fund VI;
- \$11,400,000 in Penfund VII;
- US\$3,600,000 in GIP Infrastructure Fund IV;
- US\$10,000,000 in IFM U.S. NZI Fund;
- US\$12,000,000 in Neuberger Berman Fund IV (without financial leverage);
- US\$2,500,000 in Neuberger Berman Fund IV (with financial leverage); and
- US\$500,000 in Portfolio Advisors PADCOF III.

These amounts represent total commitments to be deployed by the global trust through the matching fund and the balanced growth fund. The Plan holds 93.95% of the total number of units in the matching fund and 95.79% of the total number of units in the balanced growth fund.

11. Investment management fees

The investment management fees, shown in the statement of changes in net assets available for the service of pension fund benefits, represent the management fees paid directly by the Global Trust of the Native Benefits Plan. For certain investments in mutual funds and private placements (real estate, infrastructure and private debt), the base and performance fees of the managers are taken from the market value of the units held by the Global Trust in the current year in which they occur.

12. Financial instruments

The Plan has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk. The following analysis provides a measurement of risk as at December 31, 2022.

The objective of risk management is to achieve a diversification of risks and returns in order to minimize the likelihood of an overall reduction in total Plan value and maximize the opportunity for gains over the entire portfolio. The trustees also manage the liquidity risk so that there is sufficient liquidity to meet current benefit payments and to give the Plan the ability to adjust the asset mix in response to the changes in the market conditions.

Notes to the financial statements of the fund

December 31, 2022

12. Financial instruments (continued)

Policies

Through its Investment Committee, the Pension Committee has developed an investment policy addressing the manner in which the Plan shall be invested. Investments shall be selected and held in accordance with the criteria and limitations set forth in the policy and in accordance with the relevant legislation. The policy is reviewed at least annually.

The investment policy includes guidelines on asset mix and risk allocation. The document lists the investment constraints, for example, the maximum exposure permitted for a single issuer, the liquidity requirements, and currency management. The policy also identifies the authorized counterparties and includes the approval requirements and trading limits.

The Investment Committee meets regularly to assess the investment risk associated with the portfolio and determine action plans, if required.

The risk management strategy of the Plan has not changed during the year ended December 31, 2022.

Market risk

Market risk is the risk that the fair value or future cash flows of the Plan's financial instruments will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk. The Plan is exposed to certain of these risks, as described below.

a) Currency risk

Currency risk arises from the Plan's holdings of foreign currency-denominated investments through units held in the matching fund and the balanced growth fund through the global trust. As at December 31, 2022, the Plan's exposure to currency risk in Canadian dollars is \$380,546,459 (\$434,818,243 as at December 31, 2021). The U.S. dollar currency is covered for 53.04 % by foreign exchange contracts (Note 13). As at December 31, 2022, a 1% change in exchange rate between the Canadian dollar and any other currency would have a \$3,767,787 (\$4,305,131 as at December 31, 2021) impact on the Plan's foreign currency-denominated investments through units held in the global trust and net assets.

b) Interest rate risk

Interest rate risk refers to the effect on the fair value of the Plan's assets due to fluctuations in interest rates. The fair value of the Plan's assets is affected by short-term changes in interest rates.

A 1% increase or decrease in interest rates would result respectively in a decrease or an increase of \$38,514,990 (\$50,056,419 as at December 31, 2021) in the value of the units held in the matching fund and the balanced growth fund through the global trust in fixed income securities and net assets as at December 31, 2022.

c) Other price risk

The Plan manages the other price risk primarily through diversifying the investments held through the global trust across industry sectors and through investment strategies.

As at December 31, 2022, a 10% change in market prices of units held in the balanced growth fund would result in a \$33,945,135 (\$42,693,713 as at December 31, 2021) change in investments in shares and net assets of the Plan.

Notes to the financial statements of the fund

December 31, 2022

12. Financial instruments (continued)

Credit risk

The concentration of credit risk exists when a significant part of the portfolio is invested in securities having similar characteristics or subject to similar variations linked to the economical or political conditions. The Plan established an investment policy to which portfolio managers must conform, which allows it to minimize the credit risk.

The Plan's principal financial assets are cash, accounts receivable and investments held in the global trust and other investments, which are subject to credit risk directly and indirectly. The carrying amounts of financial assets on the statement of net assets available for benefits represent the Plan's maximum credit exposure at the year-end date.

The Plan's indirect credit risk is primarily attributable to its investments in bonds held through units in the matching fund and the balanced growth fund through the global trust.

The indirect credit risk associated with units held in the global trust and represented by bonds is limited, since the investment policy requires that bonds be issued or quaranteed by either the federal or provincial government, a city or a company (which can be issued in foreign currencies). Further, all bonds shall be made up of investments rated above a "DBRS" or "Standard & Poor's" credit rating of BBB or equivalent.

As at December 31, 2022, the Plan has a significant concentration of indirect risk with provincial governments, cities and other companies. This concentration relates primarily to the holding, through units held in the matching fund and the balanced growth fund through the global trust, of \$1,188,375 (\$4,363,585 as at December 31, 2021) of securities issued by the federal government, \$173,727,315 (\$224,595,672 as at December 31, 2021) of securities issued by provincial governments and \$31,344,170 (\$53,257,651 as at December 31, 2021) of securities issued by cities and other companies.

Liquidity risk

Liquidity risk refers to the risk that the Plan does not have sufficient cash to meet its current payment liabilities, including benefit payments, and to acquire investments in a timely and cost-effective manner.

The liquidity position of the Plan is analyzed weekly to ensure the Plan maintains a sufficient percentage of its net assets in very liquid assets such as cash. The Plan maintains, through units held in the matching fund and the balanced growth fund in the global trust, a portfolio of highly marketable assets, specifically federal and provincial government bonds that can be sold or funded on a secured basis as protection against any unforeseen interruption to cash flows.

Fair value

The fair value of cash, accounts receivable and accounts payable approximates their carrying value due to their short-term maturity.

12. Financial instruments (continued)

Fair value hierarchy

Financial instruments recorded at fair value on the statement of net assets available for benefits are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices);
- Level 3 valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

The following tables present the composition of investments held by the Plan through units held in the matching fund and the balanced growth fund issued by the global trust. These units are recorded at fair value in the statement of net assets available for benefits:

2022 Total \$

14,860,109 56,668 206,259,860 102,252,849 76,941,199 105,825,088 64,175,244 51,467,442 40,990,492 132,093,490 140,644,490 151,332 2,010,667 937,728,930

	Level 1	Level 2	Level 3
	\$	\$	\$
Investments held in the global trust			
Cash held for investments	14,860,109	_	_
Money market	56,668	_	_
Canadian bonds	_	206,259,860	_
Private debt	_	_	102,252,849
Canadian shares	76,941,199	_	_
International shares	105,825,088	_	_
Global large cap funds	64,175,244	_	_
Global small cap funds	_	51,467,442	_
Emerging market funds	_	40,990,492	_
Real estate funds	_	_	132,093,490
Infrastructure funds	_	_	140,644,490
Foreign exchange contract	_	151,332	_
IPNQ s.e.c.	_	_	2,010,667
Total investments	261,858,308	298,869,126	377,001,496

Notes to the financial statements of the fund

December 31, 2022

12. Financial instruments (continued)

Fair value hierarchy (continued)

				2021
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Investments held in the global trust				
Cash held for investments	10,375,534	_	_	10,375,534
Money market	3,281,092	_	_	3,281,092
Canadian bonds	_	280,841,103	940,030	281,781,133
Bank loans	_	17,526,251	_	17,526,251
Private debt	_	_	58,283,353	58,283,353
Canadian shares	113,903,740	_	_	113,903,740
International shares	138,178,960	_	_	138,178,960
Global large cap funds	47,639,536	_	_	47,639,536
Global small cap funds	_	61,571,365	_	61,571,365
Emerging market funds	_	65,591,645	_	65,591,645
Real estate funds	_	_	120,348,261	120,348,261
Infrastructure funds	_	_	87,113,820	87,113,820
Foreign exchange contract	_	597,617	_	597,617
IPNQ s.e.c.		_	2,010,667	2,010,667
Total investments	313,378,862	426,127,981	268,696,131	1,008,202,974

During the year, there has been no significant transfer of amounts between Level 1 and Level 2.

Notes to the financial statements of the fund December 31, 2022

12. Financial instruments (continued)

Fair value hierarchy (continued)

The following tables reconcile the fair value of financial instruments classified in Level 3 from the beginning balance to the ending balance:

Fair value, beginning of year
Changes in net fair value in net assets
available for benefits
Purchases / sales / distributions /
reinvested dividends
Fair value, end of year

				2022
				Investissement Premières
				Nations du
				Québec,
Canadian		Real estate	Infrastructure	limited
bonds	Private debt	funds	funds	partnership
\$	\$	\$	\$	\$
940,030	58,283,353	120,348,261	87,113,820	2,010,667
_	10,827,918	974,367	22,538,791	_
(940,030)	33,141,578	10,770,862	30,991,879	_
_	102,252,849	132,093,490	140,644,490	2,010,667

Notes to the financial statements of the fund December 31, 2022

12. Financial instruments (continued)

Fair value hierarchy (continued)

					2021
	Canadian bonds	Private debt	Real estate funds	Infrastructure funds	Investissement Premières Nations du Québec, limited partnership
	\$	\$	\$	\$	\$
Fair value, beginning of year Changes in net fair value in net assets	940,517	24,491,176	102,771,902	66,909,081	2,010,667
available for benefits	_	(424,550)	5,750,778	13,316,225	_
Purchases / sales / distributions /					
reinvested dividends	(487)	34,216,727	11,805,581	6,888,514	
Fair value, end of year	940,030	58,283,353	120,348,261	87,113,820	2,010,667

Notes to the financial statements of the fund December 31, 2022

13. Derivative financial instruments

As at December 31, 2022, the Plan, through units held in the matching fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 15, 2023, for a notional amount of US\$26,700,000. This amount represents the total detention of the global trust while the Plan holds approximately 93.95% of the total units issued by the matching fund.

As at December 31, 2022, the Plan, through units held in the balanced growth fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 15, 2023, for a notional amount of US\$107,700,000. This amount represents the total detention of the global trust while the Plan holds approximately 95.79% of the total units issued by the balanced growth fund.

As at December 31, 2021, the Plan, through units held in the matching fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 16, 2022, for a notional amount of US\$9,000,000. This amount represents the total detention of the global trust while the Plan holds approximately 94.00% of the total units issued by the matching fund.

As at December 31, 2021, the Plan, through units held in the balanced growth fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 16, 2022, for a notional amount of US\$74,300,000. This amount represents the total detention of the global trust while the Plan holds approximately 95.91% of the total units issued by the balanced growth fund.

The gains or losses from the fluctuation of the fair value of these contracts are accounted for in the statement of changes in net assets available for benefits under the *Investment income from the units held through the global trust and other investments* account.

Schedule — Operating expenses Year ended December 31, 2022

	Budget 2022	Actual 2022	Actual 2021
	\$	\$	\$
Operating expenses			
Administration fees	373,928	316,825	281,297
Depreciation of fixed assets	60,000	62,894	65,549
Office furniture	39,175	52,818	34,893
Liability insurance	19,630	19,630	17,447
Office of the Superintendent			
of Financial Institutions	53,500	55,390	50,620
Professional fees – actuaries	157,750	230,049	243,032
Professional fees	394,180	439,635	462,751
Professional fees - audit	42,500	43,800	34,050
Cost of general meeting	26,000	25,005	23,330
Committee meetings	194,914	201,778	167,875
Salaries and fringe benefits	2,269,093	2,196,475	1,793,195
	3,630,670	3,644,299	3,174,039



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