



DETAILS AND APPENDIX ANNUAL REPORT

2023

TABLE OF CONTENTS

- O3 Investment performance by asset class
- 10 Financial statements of the fund
 - 11 Independent Auditor's Report
 - 14 Statement of net assets available for benefits
 - 15 Statement of changes in net assets available for benefits
 - 16 Notes to the financial statements
 - 31 Schedule— Operating expenses

INVESTMENT PERFORMANCE BY ASSET CLASS

A. FIXED INCOME SECURITIES

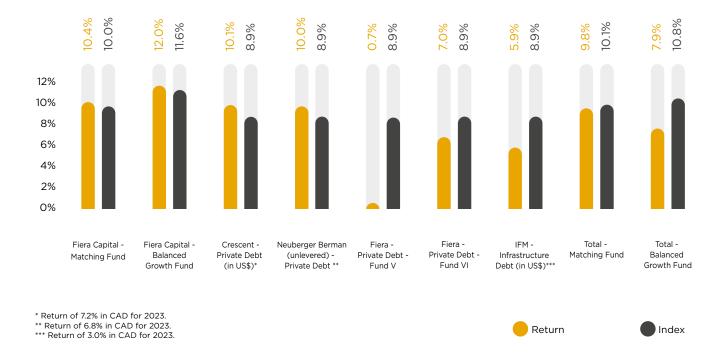
2023 was marked by high volatility in bond markets. Indeed, the year began with a decrease in rates for all maturities. Economic fears linked to turbulence in the banking sector led investors to lower their expectations for future interest rate hikes. In the second and third quarters, higher inflation and a more resilient economy than investors expected put upward pressure on interest rates, which explains the negative returns across all maturities. To close out the year, lower inflation in developed markets and weakening economic data around the world reinforced the idea that policy rates had peaked and would start to decline in 2024, putting downward pressure on market rates, which contributed to positive bond returns in the final quarter. The U.S. Federal Reserve increased its target interest rate range from 4.50% to 4.75% at the start of the year, to 5.25% to 5.50%. As for the Bank of Canada, it increased its target rate from 4.5% to 5.0% over the course of 2023.

The Matching Fund's fixed-income portfolio posted a returned of 9.8%, with a 0.3% subtracted value from the benchmark portfolio. The Growth Fund's fixed-income portfolio returned 7.9%, with a 2.9% subtracted value from the benchmark portfolio. These subtracted values are mainly due to the performance of private debt managers, who were generally negatively impacted by the decrease in rates, given that a significant portfolios are at floating rates. For its part, the Canadian bond manager added value in 2023.

As at December 31, 2023, fixed-income investments were managed by Fiera Capital, IFM, Crescent and Neuberger Berman. Mandates for private debt were introduced in 2015 to improve the current income return of the portfolio. Capital deployment for amounts committed in recent years continued in 2023.

With assets of \$444.0M for the Master Trust, this asset class represents a target of 80% for the Matching Fund and 20% for the Balanced Growth Fund. The gradual, orderly and timely reduction of the portfolio's overall risk was carried out in line with the Plan's evolving maturity by transferring \$140.0M assets from the Balanced Growth Fund to the Matching Fund. Given the rising interest rates environment of recent years, this additional segmentation was carried out in a favorable market context. The mandate of the Plan's bond manager, the majority of which are held in the Matching Fund, has evolved towards a strategy favoring the integration of impact bonds and green bonds in the portfolio. The addition of these types of bonds complements the Plan's sustainable investment initiatives.

FIXED INCOME SECURITIES PERFORMANCE IN 2023



B. STOCK MARKETS

Foreign developed equity markets returned approximately 20.5% in Canadian dollars. As for the Canadian market, it recorded returns of 11.8% in 2023.

As at December 31, 2023, equities accounted for 50% of the Balanced Growth Fund's assets, including 10% in Canadian equities, 25% in global large capitalization equities, 7.5% in global small capitalization equities and 7.5% in emerging market equities. The market value of equity investments represented approximately 28.4% of the Plan's assets at the end of 2023.

1. Canadian equities performance in 2023

The S&P/TSX index returned 11.8% in 2023. For the Canadian market, returns varied by sector. The best performing sector was Information Technology (69.2%), mainly due to the performance of Shopify. The Communication Services sector (-3.9%) was the lowest performing sector.

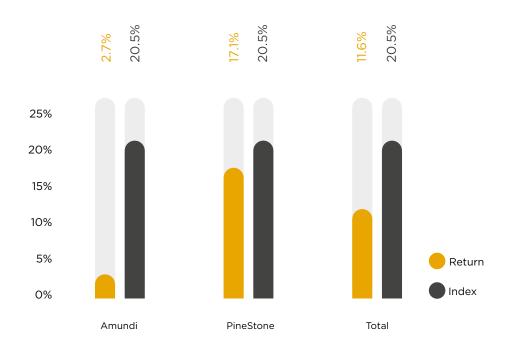
Canadian equities are managed by Fidelity. The Master Trust's Canadian equity portfolio posted an overall return of 10.7%, trailing the benchmark (S&P/TSX Composite) by 1.1%. The manager's underperformance was mainly due to an underweight position in Shopify.

2. Global equities performance in 2023

The MSCI World Net Index in Canadian dollars posted a return of 20.5% over 2023. The best performing sector was Information Technology (53.3% in local currency). Seven stocks representing approximately 20% of the index accounted for a large part of the index's performance in 2023. In fact, the performance of these seven stocks accounts for approximately 75% of the MSCI World's return in Canadian dollars as at December 31, 2023.

The Master Trust's global equity portfolio, mainly composed of U.S., European and Asian equities, returned 11.6% in Canadian dollars, with an 8.8% subtracted value compared to the benchmark (MSCI World net in Canadian dollars). Global equities are managed by two managers, PineStone and Amundi. This subtracted value is mainly explained by the manager Amundi who has a low volatility, defensive approach. This fund significantly underperformed in 2023, in a context where more volatile stocks were among the best performers in 2023. It should be remembered that this manager's fund had added almost 12% in 2022 in a context where markets were down.

In 2023, the U.S. dollar depreciated against the Canadian dollar, deteriorating returns when converted into Canadian dollars. USD currency hedging is in place in a context of risk management. Due to the depreciation of the U.S. dollar against the Canadian dollar, currency hedging helped (see section D for details) total returns during the year.



3. Global small capitalization equities performance in 2023

Global small capitalization equities are managed by Mawer. In 2023, the manager generated a return of 15.9%, with a value added of 3.3% compared to its benchmark (MSCI World Small Cap net in Canadian dollars). The manager's value added in 2023 positions them above the median of comparable managers.

4. Emerging market equities performance in 2023

Emerging market equities are managed by JP Morgan. Emerging markets equities generated a return of 5.4%, with a subtracted value of 1.5% compared to its benchmark (MSCI Emerging Markets net in Canadian dollars). JP Morgan is a conviction manager whose management approach means it can experience periods of higher subtracted value.

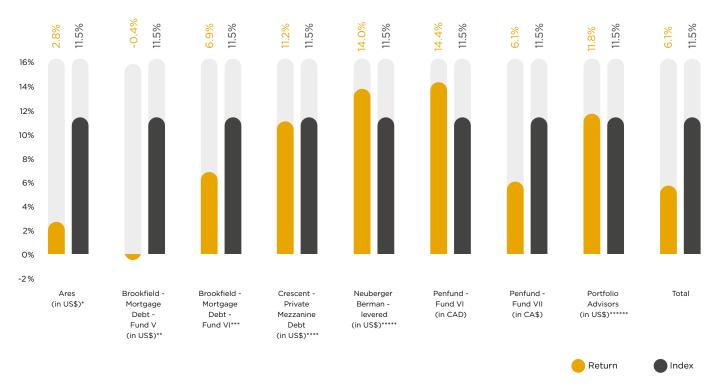
C. ALTERNATIVE INVESTMENTS IN ALTERNATIVE HIGH-YIELD DEBT, DIRECT REAL ESTATE AND INFRASTRUCTURE

Target allocations to high-yield alternative debt, real estate and infrastructure represent 6%, 7% and 7%, respectively, of Matching Fund assets as at December 31, 2023, for a total market value of \$81.3M. For the Balanced Growth Fund, target allocations to high-yield alternative debt, real estate and infrastructure represent 10% each, for a total market value of \$232.7M.

1. Alternative high-yield debt investment performance in 2023

As at December 31, 2023, managers of high-yield alternative debt are Ares, Barings, Brookfield, Crescent, Neuberger Berman, Penfund and Portfolio Advisors. Finally, since the amount committed to the Barings fund was called during the third quarter of 2023, the manager's performance does not represent a full year and is therefore not shown in the graph below.

The performance of alternative high-yield debt investments in Canadian dollars was 6.1% for 2023, 5.4% below the benchmark. The following graph shows returns in local currency for the year 2023. The benchmark index is the Secured Overnight Financing Rate Index + 6%. Despite a subtracted value compared to the benchmark over 1 year, it should be noted that the performance over the past three years for this asset class has is more than 16%, and represents a value added of more than 5%.



^{*} Return of 0.0% in CAD for 2023.

^{**} Return of -3.1% in CAD for 2023

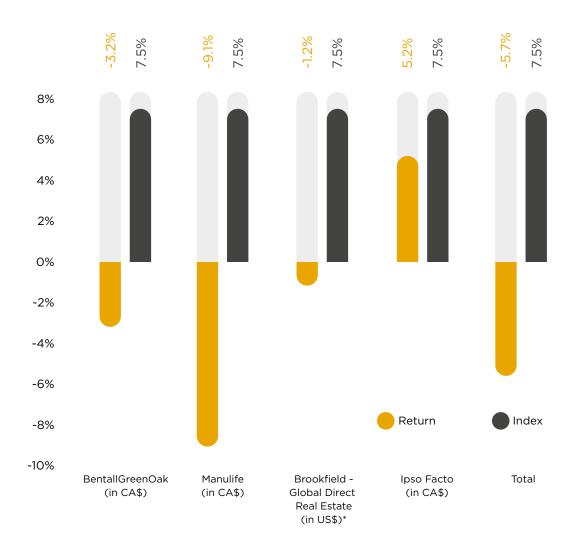
^{***} Return of 4.1% in CAD for 2023.

^{****} Return of 8.1% in CAD for 2023.

^{*****} Return of 10.6% in CAD for 2023. ****** Return of 8.7% in CAD for 2023.

2. Real estate investment performance in 2023

As at December 31, 2023, the real estate managers were BentallGreenOak, Manulife, Brookfield and Ipso Facto, and they posted a Canadian dollar return of -5.7% for the year 2023, with a subtracted value of 13.2% compared to the benchmark. The benchmark index is the annual increase in the CPI + 4%. The absolute performance of real estate funds in 2023 is explained mainly by downward pressure on property valuations in a context of rising interest rates in recent years. As for the benchmark index, it does not reflect the short-term market environment. The index is a better medium- and long-term comparison. Over longer periods, the returns of the Master Trust's real estate investments are more closely aligned with those of the benchmark.

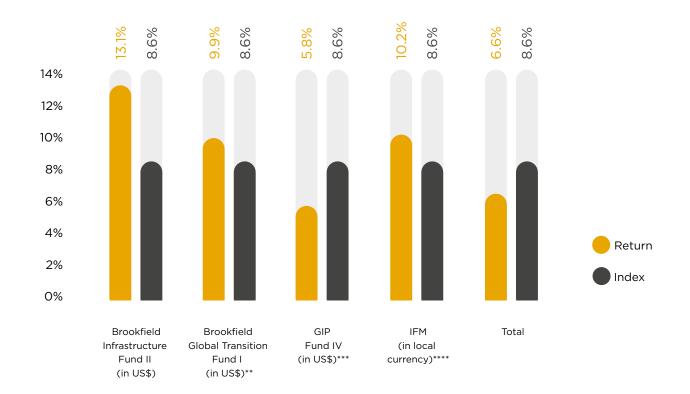


^{*} Return of -3.9% in CAD for 2023.

3. Infrastructure investment performance in 2023

As at December 31, 2023, infrastructure investments are managed by Brookfield, IFM and GIP. Since the Brookfield Infrastructure V fund is in its early stages, the manager's performance is not yet representative and is therefore not shown in the graph below.

The performance of infrastructure investments in Canadian dollars was 6.6% in 2023, with a subtracted value of 2.0% compared to the benchmark. The following graph shows returns in local currency for the year 2023. The benchmark is the annual increase in the CPI + 5%, and it should be noted that a comparison of managers' performance is more relevant over the medium and long term. It is also interesting to note that the Master Trust's infrastructure managers are outperforming their peers in the short, medium and long term.



^{*} Return of 13.1% in Canadian currency.

^{**} Return of 9.9% in Canadian currency. *** Return of 5.8% in Canadian currency.

^{****} Return of 10.2% in Canadian currency.

D. IMPACT OF THE U.S. DOLLAR

The Master Trust is exposed to several currencies, including the U.S. dollar, which accounts for the largest exposure after the Canadian dollar. The total exposure used for hedging at the end of 2023 was US\$290 million. In order to manage the risk associated with the variation in the exchange rate between the U.S. and Canadian dollars for the Master Trust, a hedging strategy for a portion of U.S. dollar exposure is in place.

Currency hedging level was maintained at 50% for 2023 and a dynamic hedging policy is maintained.

During the year 2023, the Canadian dollar appreciated against the U.S. dollar from \$0.74 to \$0.76. In this context of global appreciation of the Canadian dollar, investments exposed to the U.S. dollar generated lower returns when converted into Canadian dollars. That said, in this context, the U.S. currency hedging strategy helped overall performance (contribution of +0.5%).

Gobal equities include approximately 70% exposure to the U.S. dollar. Currency fluctuations reduced the return of the global equity index from 23.1% in local currency to 20.5% when foreign currency exposure is considered.

Several investments in global infrastructure and real estate are made in U.S. dollars and have been negatively impacted by the appreciation of the Canadian dollar. For example, Brookfield Global Transition Fund's return in infrastructure is 9.9% in U.S. dollars and 7.3% in Canadian dollars.

FINANCIAL STATEMENTS OF THE FUND

NATIVE BENEFITS PLAN DECEMBER 31 2023

INDEPENDENT AUDITOR'S REPORT

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To the members of the Pension Committee of Native Benefits Plan (Régime des Bénéfices Autochtone)

Opinion

We have audited the financial statements of the fund of Native Benefits Plan (Régime des Bénéfices Autochtone) (the "Plan"), which comprise the statement of net assets available for benefits as at December 31, 2023, and the statement of changes in net assets available for benefits for the year then ended, and notes to the financial statements of the fund, including a summary of significant accounting policies (collectively referred to as the "financial statements of the fund").

In our opinion, the accompanying financial statements of the fund present fairly, in all material respects, the net assets available for benefits of the Plan as at December 31, 2023, and the changes in its net assets available for benefits for the year then ended in accordance with the financial reporting provisions of Section 12 of the *Pension Benefits Standards Act*, 1985 (Canada).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements of the Fund* section of our report. We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements of the fund in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Accounting

We draw attention to Note 2 to the financial statements of the fund, which describes the basis of accounting. The financial statements of the fund are prepared to assist the administrator of the Plan to meet the requirements of the Office of the Superintendent of Financial Institutions Canada. As a result, the financial statements of the fund may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements of the Fund

Management is responsible for the preparation and fair presentation of the financial statements of the fund in accordance with the financial reporting provisions of Section 12 of the *Pension Benefits Standards Act, 1985* (Canada), and for such internal control as management determines is necessary to enable the preparation of financial statements of the fund that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the fund, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Plan's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements of the Fund

Our objectives are to obtain reasonable assurance about whether the financial statements of the fund as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements of the fund.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the fund, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements of the fund or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Plan to cease to continue as a going concern.

12

• Evaluate the overall presentation, structure and content of the financial statements of the fund, including the disclosures, and whether the financial statements of the fund represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

June 6, 2024

 $^{^{\}rm 1}$ CPA auditor, public accountancy permit No. A130560

STATEMENT OF NET ASSETS **AVAILABLE FOR BENEFITS** OF THE FUND

As at December 31, 2023

7.5 dt December 51, 2025			
	Notes	2023	2022
		\$	\$
Assets			
Units held through the global trust and			
other investments	4	1,033,946,558	937,728,930
Accounts receivable			
Contributions receivable	5		
Employees		2,388,700	2,449,420
Employers		4,333,889	4,144,533
Accrued interest and dividends		1,312,102	1,527,675
Accounts receivable - Related parties	3	378,433	462,127
Sales taxes receivable		442,071	426,233
Other		9,411	19,139
Prepaid expenses		22,752	20,078
Fixed assets	8	370,624	196,995
Cash		4,048,944	3,610,471
		1,047,253,484	950,585,601
Liabilities			
Current liabilities			
Accounts payable			
Benefits and refunds payable		107,154	7,629
Accounts payable and accrued liabilities		1,045,466	1,140,744
First Nations Public Security Pension Plan		41,096	
Current portion of long-term debt	9	-	10,000
carrent portion of long term desc	9	1,193,716	1,158,373
Long-term debt	9	_	6,667
		1,193,716	1,165,040
Net assets available for benefits		1,046,059,768	949,420,561

The accompanying notes and schedule are an integral part of the financial statements of the fund.

On behalf of the Pension Committee



STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS OF THE FUND

Year ended December 31, 2023

	Notes	2023	2022
		\$	\$
Increase in net assets Investment income from the units held through the global trust and other			
investments Contributions	4	77,379,267	(84,845,757)
Employees Employers Transfers from other plans and additional	J	20,438,618 37,109,854	18,165,284 33,031,278
contributions Income – Validation of employer data		3,685,262 11,448	3,143,308 35,319
Other income		306,219	303,375
		138,930,668	(30,167,193)
Decrease in net assets			
Operating expenses (Schedule)		4,140,017	3,644,299
Investment management fees	11	2,499,595	2,544,174
Benefits paid Refunds and transfers		26,577,708	23,977,857
Cash refund		2,743,765	2,998,719
Refund to financial institutions		4,027,023	4,499,856
Transfers to other plans		2,303,353	1,081,341
		42,291,461	38,746,246
Net increase (decrease) in net assets Net assets available for benefits,		96,639,207	(68,913,439)
beginning of year		949,420,561	1,018,334,000
Net assets available for benefits, end of year		1,046,059,768	949,420,561

The accompanying notes and schedule are an integral part of the financial statements of the fund.

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2023

Description of the plan 1.

The following description of Native Benefits Plan (Régime des Bénéfices Autochtone) (the "Plan") is a summary only. For more complete information, refer to the Plan Agreement.

General

The Plan offers to all participating employees a contributory defined benefit pension plan. The participants have the option to join one of the two types of plan offered, either Category 1 or Category 2. Each category provides two different rates depending on if the participant pays or not contributions to Retraite Québec or to Canada Pension Plan. Eligible employer is, generally, a native band or organization whose membership request has been accepted by the Pension Committee. In accordance with the Plan, contributions are paid by the employer or Indigenous Services Canada ("ISC") and the participants. The Plan is registered under the Pension Benefits Standards Act, 1985 (Canada), registration number 55865.

Funding policy

In accordance with the Pension Benefits Standards Act, 1985 (Canada), the Plan sponsor must fund the benefits determined under the Plan. The determination of the value of these benefits is made on the basis of an annual actuarial valuation or according to the Pension Committee's approval (Note 5).

Normal retirement age

The normal retirement age is 65.

Service pension

A service pension is available based on the number of years of service paid into the plan multiplied by 1%% or 2%, depending on the plan type chosen, of the best five years' average salary. Only to the pension base of the first two plans, a temporary pension is paid up to 65 years old based on \$275 by the number of recognized years of service as at December 31, 2000.

Disability exemption

A disability exemption is available at any age with a minimum of six-month credited service for the two plans. The exemption is granted from 65 days of illness.

Survivor pension

A survivor pension is paid to the spouse of a deceased participant. The spouse will receive a pension equal to 60% of the calculated pension, plus an increase for each child up to a maximum of 100%. If there is no spouse, the value of acquired pension is payable to beneficiaries.

Benefit for optional or early retirement

Any participant to the two plans can take an optional retirement without reduction if he or she respects certain conditions. Furthermore, it is also possible to take an early retirement with reduction 10 years from the normal date on which he or she could have taken a retirement without reduction.

December 31, 2023

1. **Description of the plan (continued)**

Benefit and reimbursement in case of departure

A member who ceases to be an employee is entitled to redeem the value of these vested pension benefits. However, if the member is eligible to receive a pension, he or she may not obtain a refund, unless the pension is less than 4% of the maximum pensionable earnings or if the assets are transferred to another registered pension plan ("RPP").

Income taxes

The Plan is a registered pension trust as defined in the *Income Tax Act* and is not subject to income taxes.

Asset management entrusted to the global trust

Investments are expressed as the number of units held in the matching fund and in the balanced growth fund through the global trust. Each unit allows its holder to participate in the net assets and returns in the matching fund and the balanced growth fund through the global trust. The global trust was created with Fiducie Desjardins as its custodian of values in order to administer other pension plans within a shared structure.

2. **Accounting policies**

Basis of presentation

These financial statements of the fund have been prepared in accordance with the significant accounting policies set out below to comply with the accounting requirements prescribed by Section 12 of the Pension Benefits Standards Act, 1985 (Canada). The basis of accounting used in these financial statements materially differs from Canadian accounting standards for pension plans because it does not include information with respect to pension obligations and related disclosures. Consequently, these financial statements do not purport to show the adequacy of the Plan's assets to meet its pension obligations.

The Plan has chosen to comply with Canadian accounting standards for private enterprises contained in Part II of the CPA Canada Handbook for accounting methods that do not concern its investment portfolio, as long as these standards do not conflict with the requirements of Section 4600.

Investments

Investments are accounted for at fair value. The variance between the fair value of investments and their carrying value at the beginning and at the end of the year is accounted for as Investment income from the units held through the global trust and other investments.

Other financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the Plan becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost with the exception of investments and derivative financial instruments. The fair value quote received from the bank counterparty is used as a proxy for the fair value of derivative financial instruments.

December 31, 2023

2. Accounting policies (continued)

Foreign currency translation

Monetary assets and liabilities in foreign currencies are translated in Canadian dollars at the exchange rate in effect at the end of the year. The elements of the changes in net assets available for benefits are translated at the exchange rate when the transactions occur. The gains or losses from the fluctuation of the exchange rate are accounted for in the statement of changes in net assets available for benefits under the *Investment income from the units held through the global trust and other investments* account.

Fixed assets

Fixed assets are recorded at cost in the statement of net assets available for benefits. Depreciation is calculated on the following basis, rates and term:

Office furniture and		
equipment	Declining balance	20%
Computer equipment	Declining balance	30%
Rolling stock	Declining balance	30%
Leasehold improvements	Straight-line	4 vears

Impairment of long-lived assets

Long-lived assets such as fixed assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when the carrying value of a long-lived asset is not recoverable and exceeds the total undiscounted cash flows expected from the use and eventual disposition of the item. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value at the date of impairment.

Use of estimates

The preparation of financial statements of the fund requires management to make estimates that affect the amounts of assets and liabilities reported in the financial statements of the fund. Those estimates also affect the disclosure of contingencies at the date of the financial statements of the fund. The fair value of investments and the useful life of fixed assets are included among the major components of the financial statements of the fund requiring management to make estimates. Actual results could differ from those estimates.

3. Accounts receivable - Related parties

RBA Financial Group	
RBA Foundation	
First Nations Public Security Pension	Plan

2023	2022
\$	\$
285,481	352,938
92,952	102,078
_	7,111
378,433	462,127

December 31, 2023

4. Units held through the global trust and other investments

The investment structure of the global trust was changed in 2018. The Plan's assets are now invested in two distinct funds created within the global trust: a matching fund and a balanced growth fund. Fiducie Desjardins has custody of the securities. Units held by the Plan in funds of the global trust are detailed as follows:

Matching fund (35,617,011.0988 units held representing 94.51%), (24,725,163.9236 units held in 2022 representing 93.95%)

Balanced growth fund (65,085,971.4811 units held representing 95.68%), (69,534,352.2317 units held in 2022 representing 95.79%)

2023	2022
\$	\$
367,585,366	231,974,490
664 027 102	703 743 773
664,027,192	703,743,773
1,031,612,558	935,718,263

The composition of the investments held by the Plan via the units held in the matching fund and the balanced growth fund through the global trust is as follows:

	2023	2022
	\$	\$
Cash held for investments	17,249,718	14,860,109
Money market	435,894	56,668
Canadian bonds (yield between 1.55% and 6.55%)	311,987,576	206,259,860
Private debt	108,895,180	102,252,849
Canadian shares	57,397,020	76,941,199
International shares	100,351,652	105,825,088
Foreign investment funds		
Global large cap funds	49,277,680	64,175,244
Global small cap funds	47,733,681	51,467,442
Emerging market funds	38,419,028	40,990,492
Alternative investments		
Real estate funds	97,882,059	125,161,186
Infrastructure funds	105,843,649	86,165,598
Alternative high yield debt	93,760,199	61,411,196
Foreign exchange contract (Note 13)	2,379,222	151,332
Global trust unit value	1,031,612,558	935,718,263
2,334 units of Investissement Premières Nations du		
Québec, limited partnership, representing 29.17%		
of outstanding units	2,334,000	2,010,667
	1,033,946,558	937,728,930

December 31, 2023

4. Units held through the global trust and other investments (continued)

Revenue generated by the composition of investments held by the Plan is as follows:

2023

20

2022

6,105,797

(90,951,554)

(84,845,757)

(84,845,757)

\$

	\$
Revenues on investments Current period change in fair value	17,176,224
of investments and gain on sale of investments	59,879,710
	77,055,934
Change in value of investment in Investissement	
Premières Nations du Québec, limited partnership	323,333
	77,379,267

5. **Funding policy**

Under the terms of the Plan, member participants' contributions for Category 1 are 4.60% or 6.25%, and 6.80% or 8.50% for Category 2. Employers must provide the necessary balance of funding based on actuarial valuations in order for benefits to be fully provided for upon the retirement of their member participants. When the salaries of member participants of certain employers are eligible for ISC contributions, the ISC contribution is paid directly to the Plan.

The employer's contribution has been maintained at 182.00% of the member participants' contributions. The most recent actuarial valuation of capitalization was carried out by Normandin Beaudry on January 1, 2023.

6. Capital management

The Plan's objective when managing capital is to guarantee the integral capitalization of the long-term benefits. The Plan manages its investments to generate a return making it possible to achieve this goal. The Pension Committee established an investment policy to guide the portfolio managers toward the realization of this objective.

An actuarial valuation must be filed with the authority of regulation at least every three years. If the Plan is overdrawn, an actuarial valuation including a plan of elimination of any deficit must be filed with the authority of regulation every year.

7. Related party transactions

The Plan charged resource utilization fees of \$1,136,143 (\$990,493 in 2022) to RBA Financial Group. He also billed a resource use fee to the Native Benefits Plan Foundation of \$49,692 (\$40,229 in 2022). These transactions are in the normal course of business and are measured at the exchange value.

December 31, 2023

7. Related party transactions (continued)

Entities related to the Plan are RBA Financial Group, First Nations Public Security Pension Plan and RBA Foundation. All activities of these entities are made on the premises of the Plan by the employees hired by the Plan. A portion of the expenses of the Plan is charged to RBA Financial Group, to First Nations Public Security Pension Plan and RBA Foundation. Expenses distributed to RBA Financial Group include compensation and benefits, rent, office supplies, telecommunications, translation and costs related with IT consultants and, for First Nations Public Security Pension Plan, a portion of fees related to actuaries, the Investment Committee, and performance analysis and asset management. For the Native Benefit Plan Foundation, the charges distributed include remuneration and social charges as well as rent.

8. Fixed assets

Office furniture
and equipment
Computer equipment
Rolling stock
Leasehold improvements

		2023	2022
Cost	Accumulated depreciation	Net book value	Net book value
\$	\$	\$	\$
348,950	237,920	111,030	60,188
598,858	395,949	202,909	106,828
56,500	8,475	48,025	17,924
88,823	80,163	8,660	12,055
1,093,131	722,507	370,624	196,995

9. Long-term debt

In 2021, the Plan received funding of \$40,000 consisting of a \$30,000 non-interest bearing loan (0%), payable in 36 equal and consecutive monthly payments, and a non-repayable contribution of \$10,000.

In 2023, a \$15,000 grant was given to reimburse the balance of the loan.

10. Commitments

Total commitment under an operating lease for premises is \$159,035 (\$153,520 in 2022). The term of the lease is postponed to March 2024, instead of March 2023 and the new 5-year contract is still being negotiated. Minimal annual future payments under this renegotiated contract is \$160,873 plus an annual percentage to the CPI rate for subsequent periods.

Under agreements with portfolio managers and a security custodian, the Plan has committed to pay management fees based on the fair value of the Plan's assets. Those agreements can be terminated upon a 30-day notice.

December 31, 2023

10. Commitments (continued)

The Pension Committee is engaged through the global trust to invest some amounts in private investments through a call for capital. As at December 31, 2023, the following amounts remain to be called:

- \$4,200,000 in Partnership Ipso Facto VII;
- US\$13,100,000 in Brookfield Global Transition Fund;
- US\$600,000 in Brookfield Infrastructure Fund II;
- US\$17,600,000 in Brookfield Infrastructure Fund V;
- US\$15,400,000 in Crescent Fund CDL III;
- US\$13,600,000 in Crescent Fund CCS VIII;
- US\$6,000,000 in Brookfield Real Estate Finance Fund V;
- US\$16,900,000 in Brookfield Real Estate Finance Fund VI;
- US\$3,800,000 in Brookfield Strategic Real Estate Partners Fund II;
- \$6,900,000 in Penfund VI;
- \$16,500,000 in Penfund VII;
- US\$4,900,000 in GIP Infrastructure Fund IV;
- US\$11,700,000 in Neuberger Berman Fund IV (without financial leverage);
- US\$2,100,000 in Neuberger Berman Fund IV (with financial leverage);
- US\$8,500,000 in Portfolio Advisors PADCOF III; and
- US\$1,200,000 in Ares Fund IV.

These amounts represent total commitments to be deployed by the global trust through the matching fund and the balanced growth fund. The Plan holds 94.51% of the total number of units in the matching fund and 95.68% of the total number of units in the balanced growth fund.

11. Investment management fees

The investment management fees, shown in the statement of changes in net assets available for the service of pension fund benefits, represent the management fees paid directly by the Global Trust of the Native Benefits Plan. For certain investments in mutual funds and private investments (real estate, infrastructure, alternative high yield debt and private debt), the base and performance fees of the managers are taken from the market value of the units held by the Global Trust in the current year in which they occur.

12. Financial instruments

The Plan has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk. The following analysis provides a measurement of risk as at December 31, 2023.

December 31, 2023

12. Financial instruments (continued)

The objective of risk management is to achieve a diversification of risks and returns in order to minimize the likelihood of an overall reduction in total Plan value and maximize the opportunity for gains over the entire portfolio. The trustees also manage the liquidity risk so that there is sufficient liquidity to meet current benefit payments and to give the Plan the ability to adjust the asset mix in response to the changes in the market conditions.

Policies

Through its Investment Committee, the Pension Committee has developed an investment policy addressing the manner in which the Plan shall be invested. Investments shall be selected and held in accordance with the criteria and limitations set forth in the policy and in accordance with the relevant legislation. The policy is reviewed at least annually.

The investment policy includes guidelines on asset mix and risk allocation. The document lists the investment constraints, for example, the maximum exposure permitted for a single issuer, the liquidity requirements, and currency management. The policy also identifies the authorized counterparties and includes the approval requirements and trading limits.

The Investment Committee meets regularly to assess the investment risk associated with the portfolio and determine action plans, if required.

The risk management strategy of the Plan has not changed during the year ended December 31, 2023.

Market risk

Market risk is the risk that the fair value or future cash flows of the Plan's financial instruments will fluctuate because of changes in market prices. Market risk is composed of currency risk, interest rate risk and other price risk. The Plan is exposed to certain of these risks, as described below.

a) Currency risk

Currency risk arises from the Plan's holdings of foreign currency-denominated investments through units held in the matching fund and the balanced growth fund through the global trust. As at December 31, 2023, the Plan's exposure to currency risk in Canadian dollars is \$468,373,761 (\$380,546,459 as at December 31, 2022). The U.S. dollar currency is covered for 50 % by foreign exchange contracts (Note 13). As at December 31, 2023, a 1% change in exchange rate between the Canadian dollar and any other currency would have a \$4,637,364 (\$3,767,787 as at December 31, 2022) impact on the Plan's foreign currency-denominated investments through units held in the global trust and net assets.

b) Interest rate risk

Interest rate risk refers to the effect on the fair value of the Plan's assets due to fluctuations in interest rates. The fair value of the Plan's assets is affected by short-term changes in interest rates.

A 1% increase or decrease in interest rates would result respectively in a decrease or an increase of \$67,538,620 (\$38,514,990 as at December 31, 2022) in the value of the units held in the matching fund and the balanced growth fund through the global trust in fixed income securities and net assets as at December 31, 2023.

December 31, 2023

12. Financial instruments (continued)

Market risk (continued)

c) Other price risk

The Plan manages the other price risk primarily through diversifying the investments held through the global trust across industry sectors and through investment strategies.

As at December 31, 2023, a 10% change in market prices of units held in the balanced growth fund would result in a \$29,312,700 (\$33,945,135 as at December 31, 2022) change in investments in shares and net assets of the Plan.

Credit risk

The concentration of credit risk exists when a significant part of the portfolio is invested in securities having similar characteristics or subject to similar variations linked to the economical or political conditions. The Plan established an investment policy to which portfolio managers must conform, which allows it to minimize the credit risk.

The Plan's principal financial assets are cash, accounts receivable and investments held in the global trust and other investments, which are subject to credit risk directly and indirectly. The carrying amounts of financial assets on the statement of net assets available for benefits represent the Plan's maximum credit exposure at the year-end date.

The Plan's indirect credit risk is primarily attributable to its investments in bonds held through units in the matching fund and the balanced growth fund through the global trust.

The indirect credit risk associated with units held in the global trust and represented by bonds is limited, since the investment policy requires that bonds be issued or guaranteed by either the federal or provincial government, a city or a company (which can be issued in foreign currencies). Further, all bonds shall be made up of investments rated above a "DBRS" or "Standard & Poor's" credit rating of BBB or equivalent.

As at December 31, 2023, the Plan has a significant concentration of indirect risk with provincial governments, cities and other companies. This concentration relates primarily to the holding, through units held in the matching fund and the balanced growth fund through the global trust, of \$1,151,586 (\$1,188,375 as at December 31, 2022) of securities issued by the federal government, \$279,406,456 (\$173,727,315 as at December 31, 2022) of securities issued by provincial governments and \$31,429,534 (\$31,344,170 as at December 31, 2022) of securities issued by cities and other companies.

Liquidity risk

Liquidity risk refers to the risk that the Plan does not have sufficient cash to meet its current payment liabilities, including benefit payments, and to acquire investments in a timely and cost-effective manner.

The liquidity position of the Plan is analyzed weekly to ensure the Plan maintains a sufficient percentage of its net assets in very liquid assets such as cash. The Plan maintains, through units held in the matching fund and the balanced growth fund in the global trust, a portfolio of highly marketable assets, specifically federal and provincial government bonds that can be sold or funded on a secured basis as protection against any unforeseen interruption to cash flows.

12. Financial instruments (continued)

Fair value

The fair value of cash, accounts receivable and accounts payable approximates their carrying value due to their short-term maturity.

Fair value hierarchy

Financial instruments recorded at fair value on the statement of net assets available for benefits are classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices);
- Level 3 valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy requires the use of observable market inputs whenever such inputs exist. A financial instrument is classified to the lowest level of the hierarchy for which a significant input has been considered in measuring fair value.

The following tables present the composition of investments held by the Plan through units held in the matching fund and the balanced growth fund issued by the global trust. These units are recorded at fair value in the statement of net assets available for benefits:

Investments held in the global trust
Cash held for investments Money market
Canadian bonds
Private debt
Canadian shares
International shares
Global large cap funds
Global small cap funds
Emerging market funds
Real estate funds
Infrastructure funds
Alternative high yield debt
Foreign exchange contract
IPNQ s.e.c.
Total investments

			2023
Level 1	Level 2	Level 3	Total
\$	\$	\$	\$
17,249,718	_	_	17,249,718
435,894	_	_	435,894
_	311,987,576	_	311,987,576
_	_	108,895,180	108,895,180
57,397,020	_	_	57,397,020
100,351,652	_	_	100,351,652
49,277,680	_	_	49,277,680
_	47,733,681	_	47,733,681
_	38,419,028	_	38,419,028
_	· · · –	97,882,059	97,882,059
_	_	105,843,649	105,843,649
_	_	93,760,199	93,760,199
_	2,379,222	_	2,379,222
_	· · · –	2,334,000	2,334,000
224,711,964	400,519,507	408,715,087	1,033,946,558

December 31, 2023

12. Financial instruments (continued)

Fair value hierarchy (continued)

				2022
	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
Investments held in the global trust				
Cash held for investments	14,860,109	_	_	14,860,109
Money market	56,668	_	_	56,668
Canadian bonds	_	206,259,860	_	206,259,860
Private debt	_	_	102,252,849	102,252,849
Canadian shares	76,941,199	_	_	76,941,199
International shares	105,825,088	_	_	105,825,088
Global large cap funds	64,175,244	_	_	64,175,244
Global small cap funds	_	51,467,442	_	51,467,442
Emerging market funds	_	40,990,492	_	40,990,492
Real estate funds	_	_	125,161,186	125,161,186
Infrastructure funds	_	_	86,165,598	86,165,598
Alternative high yield debt	_	_	61,411,196	61,411,196
Foreign exchange contract	_	151,332	_	151,332
IPNQ s.e.c.	_	_	2,010,667	2,010,667
Total investments	261,858,308	298,869,126	377,001,496	937,728,930

During the year, there has been no significant transfer of amounts between Level 1 and Level 2.

Native Benefits Plan (Régime des Bénéfices Autochtone)

Notes to the financial statements of the fund December 31, 2023

12. Financial instruments (continued)

Fair value hierarchy (continued)

The following tables reconcile the fair value of financial instruments classified in Level 3 from the beginning balance to the ending balance:

				2023
				Investissement Premières Nations du Québec,
	Real estate	Infrastructure	Alternative	limited
Private debt	funds	funds	high yield debt	partnership
\$	\$	\$	\$	\$
102,252,849	125,161,186	86,165,598	61,411,196	2,010,667
1,101,445	(13,335,157)	3,318,694	(3,103,890)	323,333
5,540,886	(13,943,970)	16,539,357	35,452,893	_
108,895,180	97,882,059	105,843,649	93,760,199	2,334,000

Fair value, beginning of year Changes in fair value Purchases / sales / distributions / reinvested dividends Fair value, end of year

Native Benefits Plan (Régime des Bénéfices Autochtone)

Notes to the financial statements of the fund December 31, 2023

12. Financial instruments (continued)

Fair value hierarchy (continued)

						2022
	Canadian bonds	Private debt	Real estate funds	Infrastructure funds	Alternative hight yield debt	Investissement Premières Nations du Québec, limited partnership
	\$	\$	\$	\$	\$	\$
Fair value, beginning of year	940,030	58,283,353	113,864,308	60,743,004	32,854,769	2,010,667
Changes in fair value Purchases / sales / distributions /	_	10,827,918	485,950	6,569,753	16,457,455	_
reinvested dividends	(940,030)	33,141,578	10,810,928	18,852,841	12,098,972	_
Fair value, end of year		102,252,849	125,161,186	86,165,598	61,411,196	2,010,667

Native Benefits Plan (Régime des Bénéfices Autochtone)

Notes to the financial statements of the fund

December 31, 2023

13. Derivative financial instruments

As at December 31, 2023, the Plan, through units held in the matching fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 20, 2024, for a notional amount of US\$37,825,000. This amount represents the total detention of the global trust while the Plan holds approximately 94.51% of the total units issued by the matching fund.

As at December 31, 2023, the Plan, through units held in the balanced growth fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 20, 2024, for a notional amount of US\$122,595,000. This amount represents the total detention of the global trust while the Plan holds approximately 95.68% of the total units issued by the balanced growth fund.

As at December 31, 2022, the Plan, through units held in the matching fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 16, 2023, for a notional amount of US\$26,700,000. This amount represents the total detention of the global trust while the Plan holds approximately 93.95% of the total units issued by the matching fund.

As at December 31, 2022, the Plan, through units held in the balanced growth fund through the global trust, held a foreign exchange contract (U.S. dollar currency sale contract), ended March 16, 2023, for a notional amount of US\$107,700,000. This amount represents the total detention of the global trust while the Plan holds approximately 95.79% of the total units issued by the balanced growth fund.

The gains or losses from the fluctuation of the fair value of these contracts are accounted for in the statement of changes in net assets available for benefits under the *Investment income from the units held through the global trust and other investments* account.

14. Comparative figures

Certain comparative figures have been reclassified to conform to the current year's presentation.

SCHEDULE OPERATING EXPENSES

Year ended December 31, 2023

Operating expenses

Administration fees
Depreciation of fixed assets
Office furniture
Liability insurance
Office of the Superintendent
of Financial Institutions
Professional fees – actuaries
Professional fees
Professional fees – audit
Cost of general meeting
Committee meetings
Salaries and fringe benefits

Budget 2023	Actual 2023	Actual 2022
\$	\$	\$
40-0-4		246.025
435,354	364,131	316,825
62,000	91,913	62,894
71,585	52,470	52,818
23,176	23,176	19,630
57,000	67,925	55,390
175,777	270,905	230,049
269,736	384,702	439,635
45,000	43,000	43,800
22,500	47,008	25,005
149,000	217,166	201,778
2,535,054	2,577,621	2,196,475
3,846,182	4,140,017	3,644,299



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